

CHAIR INNOVATION

A graphic element of the logo consisting of a green line connecting three circles: a large light blue circle at the top left, a smaller light blue circle at the top right, and a medium light blue circle at the bottom left.

CREATION, DEVELOPMENT AND
COMMERCIALISATION OF INNOVATION

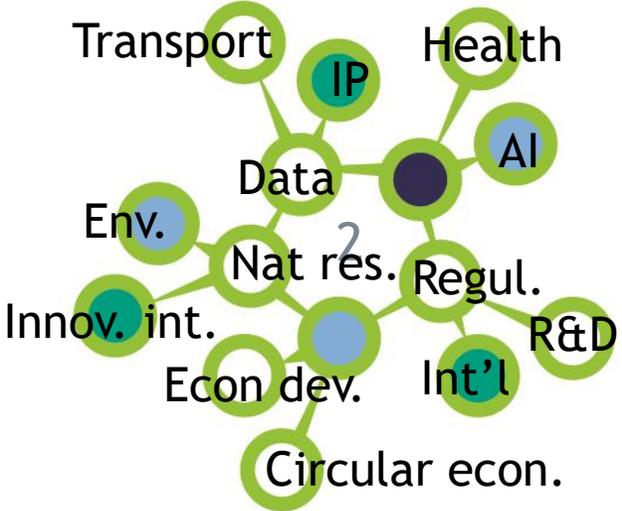
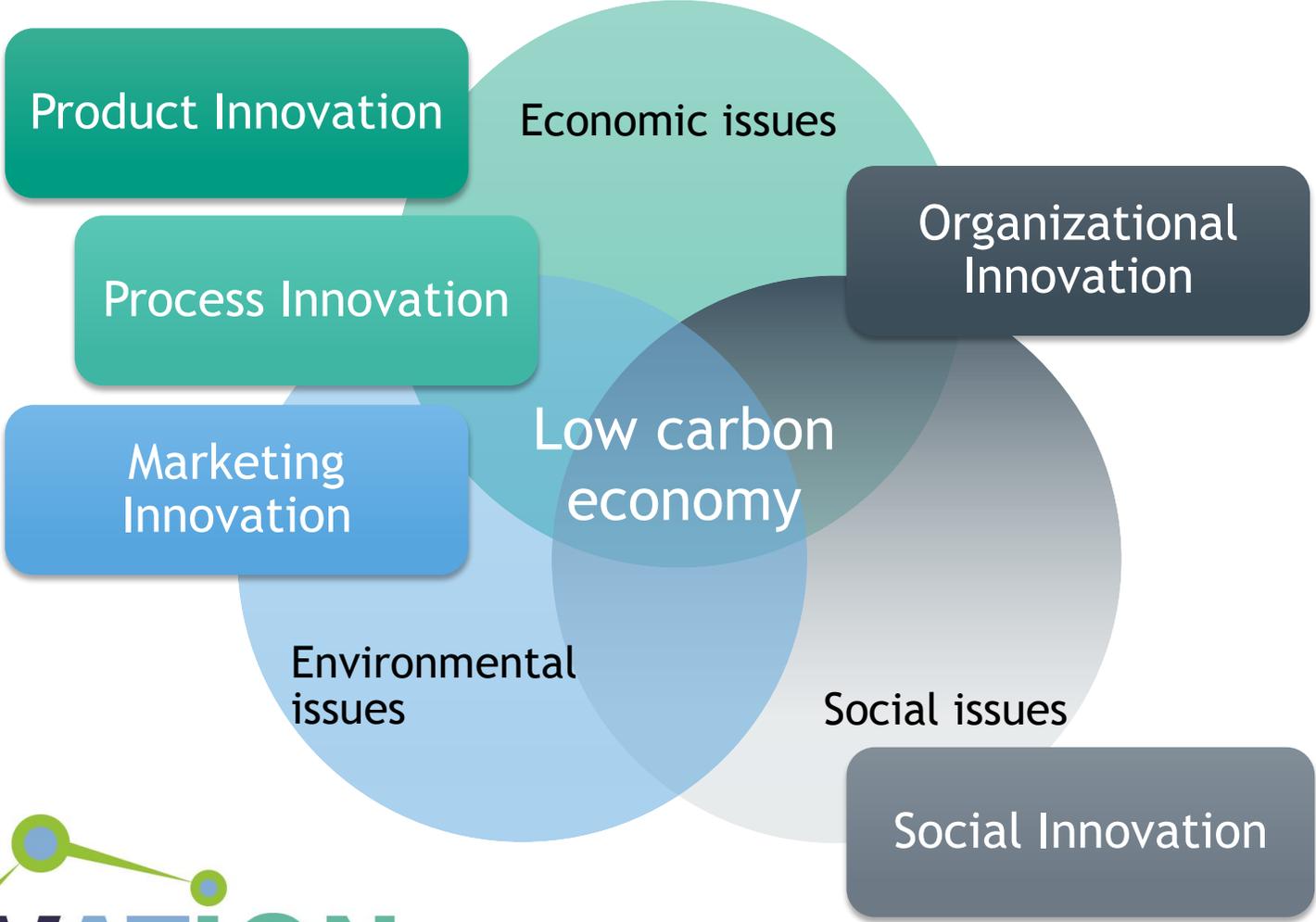
Public institutions and governance models for a low carbon economy

A large, faint network diagram in the background on the right side of the slide. It features several interconnected nodes represented by circles in various colors (light green, light blue, teal, and purple) connected by thin green lines.

Catherine Beaudry

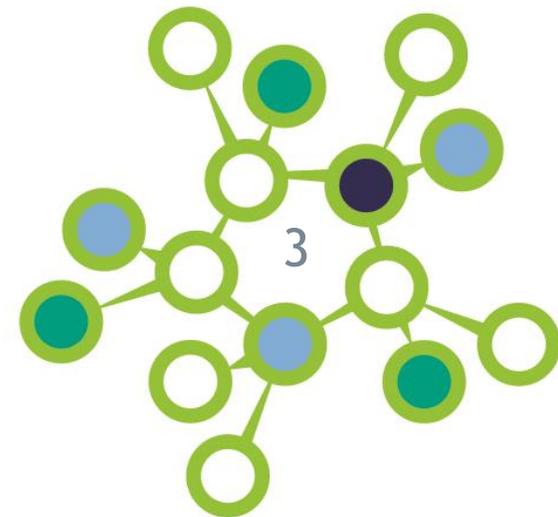
Polytechnique Montreal, Canada Research Chair in
Creation, Development and Commercialisation of Innovation

Innovation for a low carbon Economy



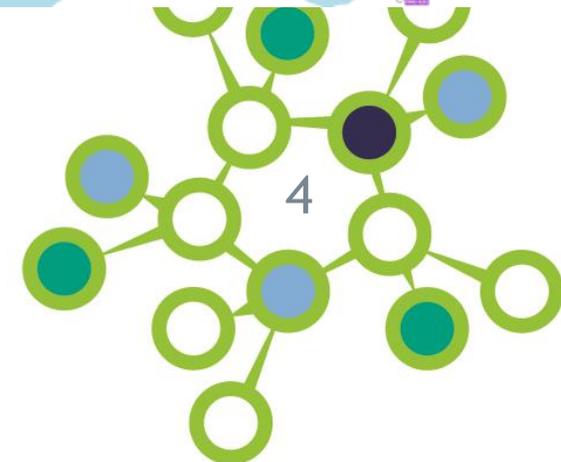
Innovation challenges (I/II)-Natural resources

- ◉ Low carbon value added to natural resources extraction
- ◉ All types of innovation need to be considered
- ◉ Need a Canadian strategy to develop an integrated strategy for the local transformation of natural resources
- ◉ Value added need to be put into perspective
 - ◉ Before selling natural resources to foreign entities, calculate the complete life cycle emissions all along the transformation process
 - ◉ Is the cost of these emissions lower than if the transformation was performed in Canada?



Innovation challenges (II/II)-Transport

- ◉ Labour mobility needs to be facilitated by intelligent, rapid, efficient low carbon integrated transport
 - ◉ High speed trains for long distances
 - ◉ Duplication of alternative routes for short distance transport
 - ◉ People are obliged to take their cars because of lack of alternatives
 - ◉ Multi-modal keeps people fit but is a disincentive
 - ◉ 5 days to clear snow in Montreal...
 - ◉ Chaos for cars and buses
 - ◉ Enormous costs and environmental costs
 - ◉ Underground networks have some advantages



Barcelona and Montreal:
same size, same population...

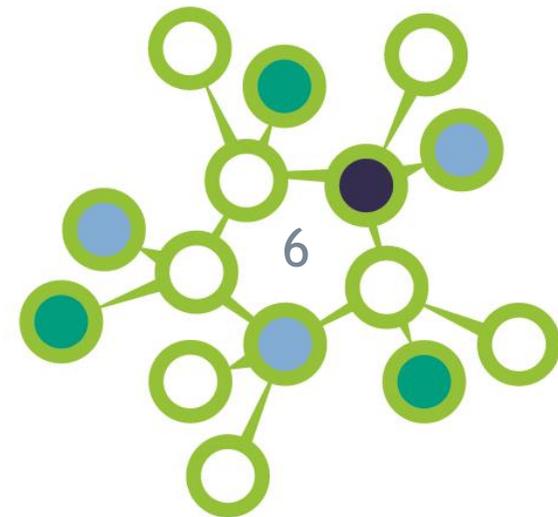
Multi-sectoral international approach (I/II)

- ◉ A policy on self-driving cars that perpetuates the “auto-solo” pattern cannot be devised without considering
 - ◉ Battery lifecycle legislation
 - ◉ Environmental legislation of countries where rare metals and other ores are extracted
 - ◉ Transport planning and multi-modal integration
 - ◉ GES emissions regulation
 - ◉ IP-related issues (international ownership of AI algorithms)
 - ◉ Cybersecurity issues



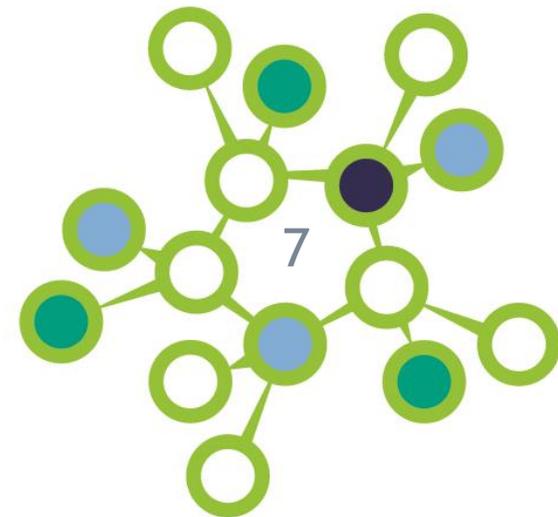
Multi-sectoral international approach (II/II)

- ◉ An innovation policy encouraging smart manufacturing and wanting to unleash 3D-printing cannot be devised without considering
 - ◉ Standardization of 3D-printing of replacement parts
 - ◉ IP-related issues (technology ownership - software, hardware, materials)
 - ◉ Quality assurance and origin of nanotechnology powders
 - ◉ Health related issues
 - ◉ Life cycle of these nano-based products
 - ◉ Waste management of these powders (located in smaller firms, houses, etc.)



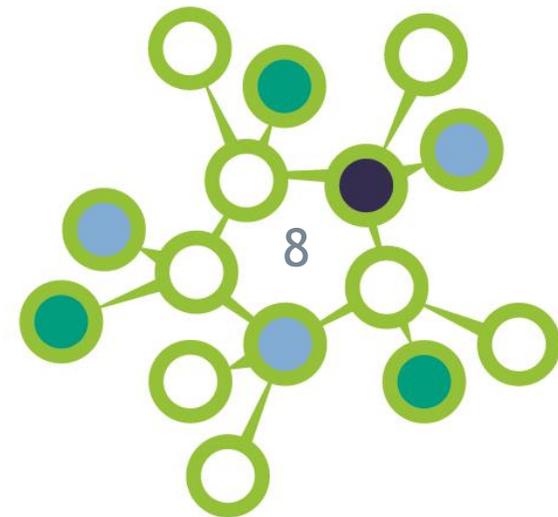
Network of Institutions

- Co-development of policies
- Cross-validation of short-, medium-, and long-term impact of these policies (feedback loops)
 - Constant measurement of interim impacts
- Multi-organisation involvement
 - Triple helix and quadruple helix
 - All stakeholders around the same table



Prizes as an incitation

- A great mechanism to address the so-called *Grand challenges*
 - That do not necessarily offer direct and immediate returns to the private sector
 - But are absolutely necessary for a transition to a low carbon economy
 - Lead to social, technological (product mainly), organisational, and some times marketing innovations (Ansari Xprize - for commercial space travel)

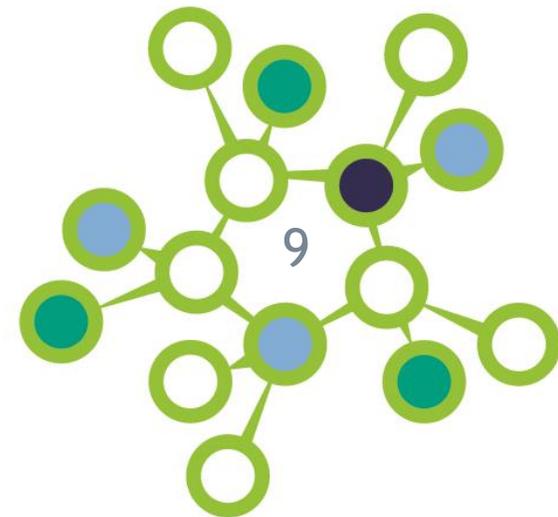


Perceived arbitrage: financial returns versus sustainability
→ unsustainable in the long term



Conclusion

- How to decouple economic issues of a low carbon economy?
- Innovate and rethink the value models and the value itself
- Put the human back in the center of the innovation process
- Managing such a complex system is less than trivial



Thank you

